

## Transcript of Records Modules

Name: **Saikat Kamal** Programme: **Part-Time MBA**

Born: 1986/09/20

Matr. No.: 8533307 Begin of Studies: 2025/09/01

Date of Issue: 2026/10/04

| Module                                                                                                                  | <sup>1)</sup> Cr. | <sup>2)</sup> Maximum points possible | <sup>3)</sup> Actual points earned | Performance in % | Mark |
|-------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------------------------|------------------------------------|------------------|------|
| Understanding Global Markets: Global Economy & Competitive Strategy                                                     | 5                 | 100                                   | 87                                 | 87,00            | 1.6  |
| Digital Strategy and Execution: Managerial Data Science & Artificial Intelligence                                       | 5                 | 100                                   | 88                                 | 88,00            | 1.5  |
| Financial and Sustainability Reporting: Accounting & Performance Management                                             | 5                 | 100                                   | 85                                 | 85,00            | 1.7  |
| Corporate Financial Policies: Valuation & Funding Growth                                                                | 5                 | 100                                   | 89                                 | 89,00            | 1.4  |
| Managing Customers and Operations: Marketing & Operations Management                                                    | 5                 | 100                                   | 82                                 | 82,00            | 1.9  |
| Managing Organisations and People: Organizational Behaviour & Ethical Leadership                                        |                   | 65                                    |                                    |                  |      |
| Leading Transformation: Innovation Management & Strategy Implementation                                                 |                   | 50                                    |                                    |                  |      |
| Electives                                                                                                               | 10                | 240                                   | 219                                | 91,25            | 1.3  |
| International Electives                                                                                                 |                   |                                       |                                    |                  |      |
| <b>AI-Augmented Innovation Lab: from Diagnostics to Implementation, Insper Learning Institution (São Paulo, Brazil)</b> |                   |                                       |                                    |                  |      |
| <b>TOTAL <sup>4)</sup></b>                                                                                              | <b>35</b>         | <b>740</b>                            | <b>650</b>                         | <b>87,84</b>     |      |

1) Cr.: Credits according to the European Credit Transfer System (ECTS)

2) Maximum achievable points = Credits \* 20

3) P: Pass

3) NB: Fail

3) A: Recognized credits from another school or programme, results are not counted into the TOTAL (GPA).

4) The TOTAL takes into account fully completed modules only.

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